

## The newsvendor problem:

$c$ : unit cost for product

$h$ : holding cost

$p$ : shortage cost

$y$ : decision variable, # of unit to put in stock

$D$ : random variable, demand

$$C = cy + p \max\{0, D-y\} + h \max\{0, y-D\}$$

$$E[C] = \sum_{d=0}^{\infty} C(d) P_d$$

↑  
expected value

Goal: minimize  $E[C]$  as a function of  $y$ .

Solution strategy 1: Use empirical data → empirical probability distribution  
→ brute-force optimization

Example: 20 days data

9, 15, 14, 9, 10, 11, 10, 7, 2, 7, 10, 11, 8, 20, 10, 10, 12, 13, 10, 9

# odd	2	7	8	9	10	11	12	13	14	15	20
# days	1	2	1	3	6	2	1	1	1	1	1
prop.	$\frac{1}{20}$	$\frac{1}{10}$	$\frac{1}{20}$	$\frac{3}{20}$	$\frac{3}{10}$	$\frac{1}{10}$	$\frac{1}{20}$	$\frac{1}{20}$	$\frac{1}{20}$	$\frac{1}{20}$	$\frac{1}{20}$

$$E[C] = c(2) \frac{1}{20} + c(7) \frac{1}{10} + c(8) \frac{1}{20} + c(9) \frac{3}{20} + \dots$$

Solution strategy 2:

Approximate  $P_d$  by a continuous probability distribution  $f(d)$

$$E[C] \approx \int_0^{\infty} C(\xi) f(\xi) d\xi$$

$\xi$ : demand

$f(\xi)$ : probability density of demand

$$= \int_0^{\infty} [cy + p \max\{0, \xi-y\} + h \max\{0, y-\xi\}] f(\xi) d\xi$$

$$= cy \underbrace{\int_0^{\infty} f(\xi) d\xi}_{=1} + p \int_y^{\infty} (\xi-y) f(\xi) d\xi + h \int_0^y (y-\xi) f(\xi) d\xi$$

$$\frac{dE[C]}{dy} = c - p \underbrace{(y-y)}_{=0} p(y) + p \underbrace{\int_y^\infty (-1) p(\xi) d\xi}_y + h \underbrace{(y-y)}_{=0} p(y) + h \underbrace{\int_0^y p(\xi) d\xi}_{\Phi(y)}$$

$$= \int_0^y p(\xi) d\xi - \int_y^\infty p(\xi) d\xi = \Phi(y) - 1$$

$$\Phi(a) = \int_0^a p(\xi) d\xi$$

probability that demand  $\leq a$

"Cumulative distribution function" (CDF)

$$\Rightarrow c + p(\Phi(y) - 1) + h\Phi(y) = 0$$

$$\Rightarrow c - p = -\Phi(y)(p+h)$$

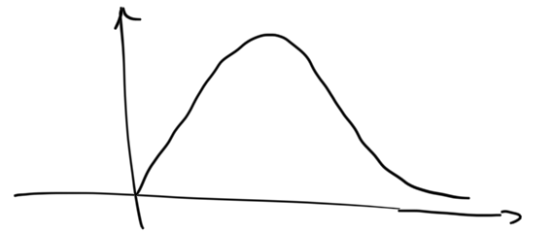
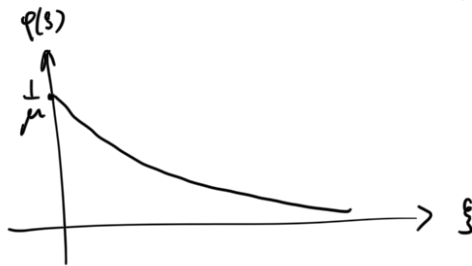
$$\Rightarrow \Phi(y) = \frac{p-c}{p+h}$$

↑ probability that demand is satisfied "optimal service level"

Example: Assume exponential distribution

$$p(\xi) = \frac{1}{\mu} e^{-\frac{\xi}{\mu}}$$

$\mu$ : mean (average) number sold  
more realistic



$$\Phi(a) = \int_0^a \frac{1}{\mu} e^{-\frac{\xi}{\mu}} d\xi = -e^{-\frac{\xi}{\mu}} \Big|_0^a = 1 - e^{-\frac{a}{\mu}}$$

$$\Phi(y) = \frac{p-c}{p+h} \Rightarrow 1 - e^{-\frac{y}{\mu}} = \frac{p-c}{p+h}$$

$$\Rightarrow 1 - \frac{p-c}{p+h} = e^{-\frac{y}{\mu}}$$

$$\Rightarrow \frac{p+h-p-c}{p+h} = e^{-\frac{y}{\mu}}$$

$$\Rightarrow -\frac{y}{\mu} = \ln \frac{h-c}{h+p}$$

$$\Rightarrow y = \mu \underbrace{\ln \frac{h+p}{h-c}}_{1.19}$$

Numerical example:

$$c = 20$$

$$h = -9$$

$$p = 45$$

So for 100 customers on average, should stock 119 items