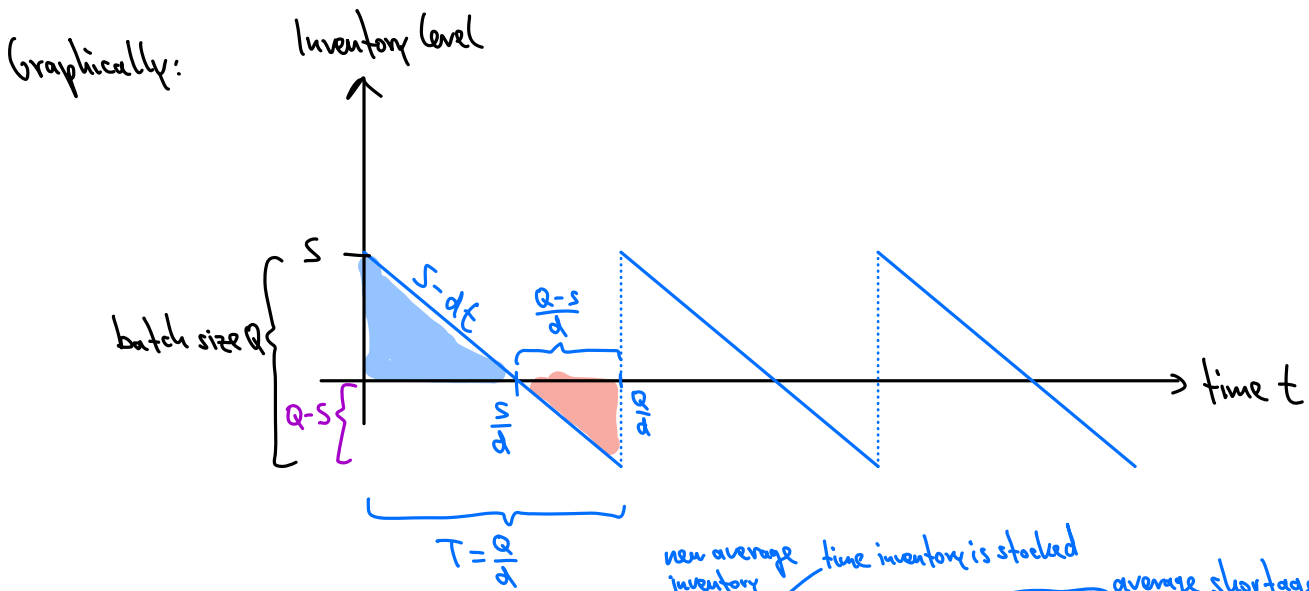


We continue our discussion of inventory management.

Let us assume the inventory can be empty for part of a cycle at a penalty p per unit per time. Withdrawals that cannot be fulfilled will be postponed and processed when new batch arrives.

This leads to the EOQ model with planned shortages



$$\Rightarrow \text{Cycle cost } C_{\text{cycle}} = \underbrace{k + cQ}_{\text{order cost}} + \underbrace{h \frac{S}{2} \frac{S}{d}}_{\text{holding cost}} + \underbrace{p \frac{Q-s}{2} \frac{Q-s}{d}}_{\text{penalty}}$$

Annotations:
 - $h \frac{S}{2} \frac{S}{d}$: new average inventory (time inventory is stocked)
 - $p \frac{Q-s}{2} \frac{Q-s}{d}$: average shortage (shortage time)
 - $T = \frac{Q}{d}$ is indicated below the graph.

$$\begin{aligned} \Rightarrow \text{Total cost per time } C &= \frac{C_{\text{cycle}}}{T} = \frac{k}{Q/d} + \frac{cQ}{Q/d} + \frac{1}{2} \frac{hS^2}{d \frac{Q}{d}} + \frac{1}{2} p \frac{(Q-s)^2}{d \frac{Q}{d}} \\ &= \frac{dk}{Q} + dc + \frac{1}{2} \frac{hS^2}{Q} + \frac{1}{2} p \frac{(Q-s)^2}{Q} \\ &= \frac{(Q-s)}{Q} (Q-s) = (1 - \frac{s}{Q})(Q-s) \end{aligned}$$

Here, Q and S are decision variables, so we need to compute two partial derivatives:

$$\frac{\partial C}{\partial S} = \frac{hS}{Q} - p \frac{(Q-S)}{Q} \stackrel{!}{=} 0 \Rightarrow \underbrace{hS = p(Q-S)}_{(*)} \Rightarrow (h+p)S = pQ \Rightarrow S = \frac{p}{h+p} Q$$

$$\begin{aligned} \frac{\partial C}{\partial Q} &= -\frac{dk}{Q^2} - \frac{1}{2} \frac{hS^2}{Q^2} + \frac{1}{2} p \left(\frac{S}{Q^2} (Q-S) + \underbrace{1 - \frac{S}{Q}}_{= \frac{Q-S}{Q}} \right) \\ &= -\frac{dk}{Q^2} - \frac{1}{2} \frac{hS^2}{Q^2} + \frac{1}{2} \underbrace{p(Q-S)}_{= hS \text{ (see Equation *)}} \left(\frac{S}{Q^2} + \frac{1}{Q} \right) \stackrel{!}{=} 0 \quad (*) \end{aligned}$$

$$\Rightarrow (*) \Rightarrow -\frac{dk}{Q^2} - \frac{1}{2} \frac{hS^2}{Q^2} + \frac{1}{2} hS \left(\frac{S}{Q^2} + \frac{1}{Q} \right) = 0$$

$$\Leftrightarrow -\frac{dk}{Q^2} + \frac{1}{2} \frac{hS}{Q} = 0$$

$$S = \frac{p}{h+p} Q \Rightarrow \frac{dk}{Q^2} = \frac{1}{2} \frac{hp}{h+p}$$

$$\Rightarrow Q^* = \underbrace{\sqrt{\frac{2dk}{h}}}_{\text{known part from previous EOQ formula}} \sqrt{\frac{h+p}{p}} \text{ is the minimum}$$

with corresponding $S^* = \frac{p}{h+p} Q^* = \sqrt{\frac{2dk}{h}} \sqrt{\frac{p}{h+p}}$,

and cycle time $T^* = \frac{Q^*}{d} = \sqrt{\frac{2dk}{dh}} \sqrt{\frac{p}{h+p}}$.

Note: If $p \rightarrow \infty$, then $\sqrt{\frac{h+p}{p}} \rightarrow 1$, and we recover the basic EOQ model from before.

very high penalty, so no shortage should be optimal