

Next, let us consider stochastic models for perishable products, also called "newsvendor problem".

We consider/assume:

- A single perishable product, e.g., newspaper, food, flowers, seasonal goods such as clothing (but also, e.g., airline reservations)
- single time period
- at the end of period, product has salvage value (e.g., selling clothes out of season at a discount)
- no initial inventory
- decision variable $y = \#$ of items to stock
- the demand D is a random variable (we will need to make reasonable assumptions for its probability distribution)
- $K =$ set-up cost, irrelevant here (exactly one order is placed)
- $c =$ unit cost of purchasing/producing
- $h =$ holding cost per item = cost of storage - salvage value
- $p =$ shortage cost (penalty) per item, e.g., lost revenue or lost customer goodwill

$$\text{The amount sold is } \min\{D, y\} = \begin{cases} D & \text{if } D < y, \\ y & \text{if } D \geq y. \end{cases}$$

The cost is $C(D, y) = \underbrace{cy}_{\text{order cost}} + \underbrace{p \max\{0, D-y\}}_{\text{penalty}} + \underbrace{h \max\{0, y-D\}}_{\text{holding cost}}$

$= \begin{cases} 0 & \text{if } D < y \\ p(D-y) & \text{if } D > y \end{cases}$
 $= \begin{cases} 0 & \text{if } D > y \text{ (all sold)} \\ h(y-D) & \text{if } D < y \text{ (leftovers)} \end{cases}$

Goal: minimize expected cost, given some probability distribution $P_D(d)$ for the demand.
probability that demand = d

Expected cost $\mathbb{E}[C](y) = \sum_{d=0}^{\infty} C(d, y) P_D(d)$.

How do we model $P_D(d)$?

Possibility (1): brute-force using empirical data, i.e., $P_D =$ empirical probability distribution

- Problems:
- might not have enough data (e.g., certain numbers of items never sold)
 - historical data not always good

Possibility (2): use a theoretic $P_D(d)$, using additionally mean or spread of historical data

If d ranges over large number of values, it makes sense to approximate it by a continuous probability distribution $\varphi(d)$.

Then $\mathbb{E}[C](y) = \int_0^{\infty} C(x, y) \varphi(x) dx$

$= \int_0^{\infty} [cy + p \max\{0, x-y\} + h \max\{0, y-x\}] \varphi(x) dx$

$= cy \underbrace{\int_0^{\infty} \varphi(x) dx}_{=1, \text{ since } \varphi \text{ is a probability distribution}} + p \underbrace{\int_0^{\infty} \max\{0, x-y\} \varphi(x) dx}_{= \int_y^{\infty} (x-y) \varphi(x) dx} + h \underbrace{\int_0^{\infty} \max\{0, y-x\} \varphi(x) dx}_{= \int_0^y (y-x) \varphi(x) dx}$

$$\Rightarrow \mathbb{E}[C](y) = cy + p \int_y^{\infty} (x-y) \varrho(x) dx + h \int_0^y (y-x) \varrho(x) dx$$

Goal: minimize $\mathbb{E}[C](y)$. Thus we compute:

$$\frac{d\mathbb{E}[C](y)}{dy} = c + \underbrace{p \int_y^{\infty} (-\varrho(x)) dx - p(x-y)\varrho(x)|_{x=y}}_{\text{}} + h \int_0^y \varrho(x) dx + h(y-x)\varrho(x)|_{x=y}$$

Note: $\frac{d}{dy} \int_y^{\infty} f(x,y) dx = \frac{d}{dy} [F(\infty, y) - F(y, y)]$ (F anti-derivative in first variable, i.e., $\frac{\partial}{\partial x} F(x,y) = f(x,y)$)

$$= \frac{\partial}{\partial y} F(\infty, y) - \frac{\partial}{\partial x_1} F(x_1, y)|_{x_1=y} - \frac{\partial}{\partial x_2} F(y, x_2)|_{x_2=y}$$

$$= \frac{\partial}{\partial y} F(\infty, y) - \underbrace{\frac{\partial}{\partial x_1} F(x_1, y)|_{x_1=y}}_{= f(y, y)} - \frac{\partial}{\partial x_2} F(y, x_2)|_{x_2=y}$$

$$= \int_y^{\infty} \frac{\partial}{\partial y} f(x, y) dx - f(y, y)$$

$$\Rightarrow \frac{d\mathbb{E}[C](y)}{dy} = c - p \int_y^{\infty} \varrho(x) dx + h \int_0^y \varrho(x) dx$$

Let us introduce the cumulative distribution function $\Phi(y) := \int_0^y \varrho(x) dx$.

Note that $\Phi(\infty) = \int_0^{\infty} \varrho(x) dx = 1$ (all probabilities integrate up to 1).

$\Phi(y)$ tells us the probability that the demand is satisfied if we order y items.

$$\text{Then } \frac{d\mathbb{E}[C](y)}{dy} = c - p \left(\underbrace{\int_0^{\infty} \varrho(x) dx}_{=1} - \underbrace{\int_0^y \varrho(x) dx}_{=\Phi(y)} \right) + h \underbrace{\int_0^y \varrho(x) dx}_{=\Phi(y)}$$

$$= c - p + (p+h)\Phi(y) \stackrel{!}{=} 0$$

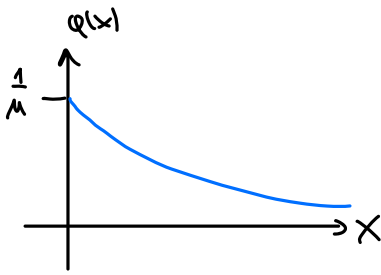
$$\Rightarrow \Phi(y^*) = \frac{p-c}{p+h} \quad \text{i.e., we should choose } y^* \text{ s.t. this equation is satisfied.}$$

$\Phi(y^*)$ is called "optimal service level".

= probability that demand is satisfied

solutions can be found algebraically or numerically/graphically

Example: Assume exponential distribution $\varphi(x) = \frac{1}{\mu} e^{-\frac{x}{\mu}}$, with $\mu > 0$ the mean value.

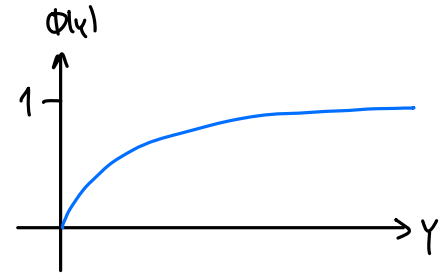


Note: μ is indeed the mean, since

$$\mathbb{E}(X) = \int_0^{\infty} x \varphi(x) dx = \int_0^{\infty} \frac{x}{\mu} e^{-\frac{x}{\mu}} dx \stackrel{\text{change of variables: } \frac{x}{\mu} = y}{=} \mu \int_0^{\infty} y e^{-y} dy$$

integration by parts $\Rightarrow \underbrace{\mu [-y e^{-y}]_0^{\infty}}_{=0} + \mu \int_0^{\infty} e^{-y} dy = -\mu e^{-y} \Big|_0^{\infty} = 0 - (-\mu) = \mu$

Then $\Phi(y) = \int_0^y \frac{1}{\mu} e^{-\frac{x}{\mu}} dx = -e^{-\frac{x}{\mu}} \Big|_0^y = -e^{-\frac{y}{\mu}} + 1$



$$\Phi(y) = \frac{p-c}{p+h} \Leftrightarrow 1 - e^{-\frac{y}{\mu}} = \frac{p-c}{p+h} \Leftrightarrow e^{-\frac{y}{\mu}} = 1 - \frac{p-c}{p+h} = \frac{p+h}{p+h} - \frac{p-c}{p+h} = \frac{c+h}{p+h}$$

$$\Rightarrow -\frac{y}{\mu} \stackrel{\text{natural logarithm}}{=} \ln \frac{c+h}{p+h} \Rightarrow y = -\mu \ln \frac{c+h}{p+h} \stackrel{\ln \frac{a}{b} = -\ln \frac{b}{a}}{=} \mu \ln \frac{p+h}{c+h}$$

\Rightarrow For exponential distribution with mean μ , the optimal order quantity is $y^* = \mu \ln \frac{p+h}{c+h}$.

Numerical example: For $\mu = 10\,000$, $c = 200$, $p = 450$, $h = -90$, we find
a large salvage value can make h negative.

$y^* \approx 11\,856$ (so 1856 items more than the average should be stocked).

Note that $\Phi(y^*) = \frac{450-200}{450-90} = 0.694$ i.e., the demand is satisfied with 69.4% probability here.
optimal service level