

Next, let us consider stochastic models for perishable products, also called "newsvendor problem".

We consider/assume:

- A single perishable product, e.g., newspaper, food, flowers, seasonal goods such as clothing (but also, e.g., airline reservations)
- single time period
- at the end of period, product has salvage value (e.g., selling clothes out of season at a discount)
- no initial inventory
- decision variable $y = \#$ of items to stock
- the demand D is a random variable (we will need to make reasonable assumptions for its probability distribution)
- $K =$ set-up cost, irrelevant here (exactly one order is placed)
- $c =$ unit cost of purchasing/producing
- $h =$ holding cost per item = cost of storage - salvage value
- $p =$ shortage cost (penalty) per item, e.g., lost revenue or lost customer goodwill

$$\text{The amount sold is } \min\{D, y\} = \begin{cases} D & \text{if } D < y, \\ y & \text{if } D \geq y. \end{cases}$$

The cost is $C(D, \gamma) = c\gamma + p \max\{0, D - \gamma\} + h \max\{0, \gamma - D\}$

$\underbrace{c\gamma}_{\text{order cost}} + \underbrace{p \max\{0, D - \gamma\}}_{\text{penalty}} + \underbrace{h \max\{0, \gamma - D\}}_{\text{holding cost}}$

$= \begin{cases} 0 & \text{if } D < \gamma \\ p(D - \gamma) & \text{if } D > \gamma \end{cases}$

$= \begin{cases} 0 & \text{if } D > \gamma \text{ (all sold)} \\ h(\gamma - D) & \text{if } D < \gamma \text{ (leftovers)} \end{cases}$


Goal: minimize expected cost, given some probability distribution $P_D(d)$ for the demand.


$\underbrace{P_D(d)}_{\text{probability that demand} = d}$


Expected cost $\mathbb{E}[C](\gamma) = \sum_{d=0}^{\infty} C(d, \gamma) P_D(d)$.

How do we model $P_D(d)$?

• Select a good distribution based on theoretical considerations, e.g.,

• Gaussian  (continuous)

• Poisson  (discrete)

• exponential  (continuous)

• Choose parameters such as mean and variance from historical data or good guesses.

Additionally: If d ranges over large number of values, it makes sense to approximate it by a continuous probability distribution $\varphi(d)$.

Then $\mathbb{E}[C](\gamma) = \int_0^{\infty} C(x, \gamma) \varphi(x) dx$

$= \int_0^{\infty} [c\gamma + p \max\{0, x - \gamma\} + h \max\{0, \gamma - x\}] \varphi(x) dx$

$= c\gamma \underbrace{\int_0^{\infty} \varphi(x) dx}_{= 1, \text{ since } \varphi \text{ is a probability distribution}} + p \underbrace{\int_0^{\infty} \max\{0, x - \gamma\} \varphi(x) dx}_{= \int_{\gamma}^{\infty} (x - \gamma) \varphi(x) dx} + h \underbrace{\int_0^{\infty} \max\{0, \gamma - x\} \varphi(x) dx}_{= \int_0^{\gamma} (\gamma - x) \varphi(x) dx}$

$$\Rightarrow \mathbb{E}[C](y) = cy + p \int_Y^{\infty} (x-y) \varrho(x) dx + h \int_0^Y (y-x) \varrho(x) dx$$

Goal: minimize $\mathbb{E}[C](y)$. Thus we compute:

$$\frac{d\mathbb{E}[C](y)}{dy} = c + p \int_Y^{\infty} (-\varrho(x)) dx - p(x-y)\varrho(x) \Big|_{x=Y} + h \int_0^Y \varrho(x) dx + h(y-x)\varrho(x) \Big|_{x=Y}$$

Recall the Leibniz rule: $\frac{d}{dy} \int_{a(y)}^{b(y)} f(x,y) dx = \int_{a(y)}^{b(y)} \frac{\partial f(x,y)}{\partial y} dx + f(b(y),y) \frac{db(y)}{dy} - f(a(y),y) \frac{da(y)}{dy}$
 boundaries also depend on y

$$\Rightarrow \frac{d\mathbb{E}[C](y)}{dy} = c - p \int_Y^{\infty} \varrho(x) dx + h \int_0^Y \varrho(x) dx$$

Let us introduce the cumulative distribution function $\Phi(y) := \int_0^y \varrho(x) dx$.

Note that $\Phi(\infty) = \int_0^{\infty} \varrho(x) dx = 1$ (all probabilities integrate up to 1).

$\Phi(y)$ tells us the probability that the demand is satisfied if we order y items.

$$\begin{aligned} \text{Then } \frac{d\mathbb{E}[C](y)}{dy} &= c - p \left(\underbrace{\int_0^{\infty} \varrho(x) dx}_{=1} - \underbrace{\int_0^Y \varrho(x) dx}_{=\Phi(y)} \right) + h \underbrace{\int_0^Y \varrho(x) dx}_{=\Phi(y)} \\ &= c - p + (p+h)\Phi(y) \stackrel{!}{=} 0 \end{aligned}$$

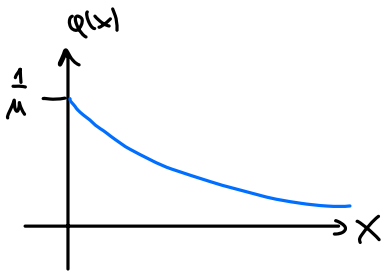
$$\Rightarrow \Phi(y^*) = \frac{p-c}{p+h} \quad \text{i.e., we should choose } y^* \text{ s.t. this equation is satisfied.}$$

$\Phi(y^*)$ is called "optimal service level".

= probability that demand is satisfied

solutions can be found algebraically or numerically/graphically

Example: Assume exponential distribution $q(x) = \frac{1}{\mu} e^{-\frac{x}{\mu}}$, with $\mu > 0$ the mean value.

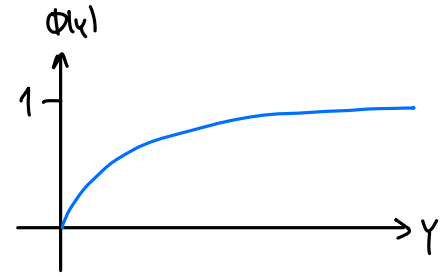


Note: μ is indeed the mean, since $\frac{x}{\mu} = y$ (change of variables)

$$\mathbb{E}(X) = \int_0^{\infty} x q(x) dx = \int_0^{\infty} \frac{x}{\mu} e^{-\frac{x}{\mu}} dx = \mu \int_0^{\infty} y e^{-y} dy$$

integration by parts $\Rightarrow \underbrace{\mu [-y e^{-y}]_0^{\infty}}_{=0} + \mu \int_0^{\infty} e^{-y} dy = -\mu e^{-y} \Big|_0^{\infty} = 0 - (-\mu) = \mu$

Then $\Phi(y) = \int_0^y \frac{1}{\mu} e^{-\frac{x}{\mu}} dx = -e^{-\frac{x}{\mu}} \Big|_0^y = -e^{-\frac{y}{\mu}} + 1$



$$\Phi(y) = \frac{p-c}{p+h} \Leftrightarrow 1 - e^{-\frac{y}{\mu}} = \frac{p-c}{p+h} \Leftrightarrow e^{-\frac{y}{\mu}} = 1 - \frac{p-c}{p+h} = \frac{p+h}{p+h} - \frac{p-c}{p+h} = \frac{c+h}{p+h}$$

$$\Rightarrow -\frac{y}{\mu} = \overset{\text{natural logarithm}}{\ln} \frac{c+h}{p+h} \Rightarrow y = -\mu \ln \frac{c+h}{p+h} \stackrel{\ln \frac{a}{b} = -\ln \frac{b}{a}}{=} \mu \ln \frac{p+h}{c+h}$$

\Rightarrow For exponential distribution with mean μ , the optimal order quantity is $y^* = \mu \ln \frac{p+h}{c+h}$.

Numerical example: For $\mu = 10\,000$, $c = 200$, $p = 450$, $h = -90$, we find
 a large salvage value can make h negative.

$y^* \approx 11\,856$ (so 1856 items more than the average should be stocked).

Note that $\Phi(y^*) = \frac{450-200}{450-90} = 0.694$ i.e., the demand is satisfied with 69.4% probability here.
 optimal service level